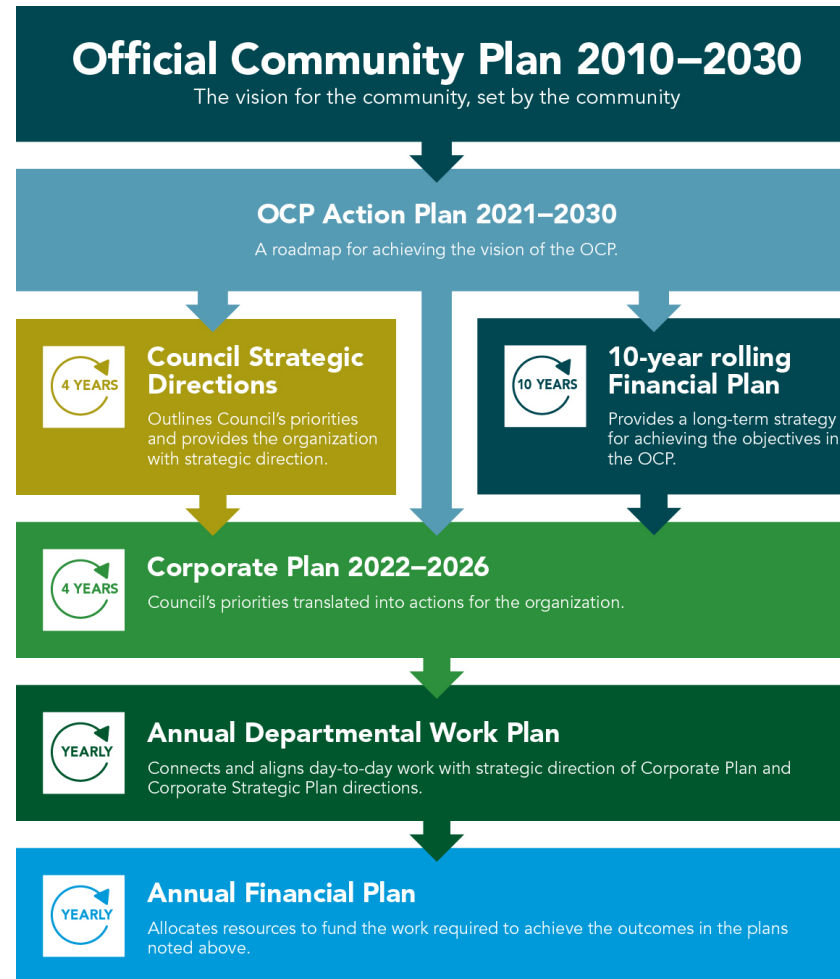




2023-2026 DNV PRIORITY SETTING

THE STRATEGIC FRAMEWORK

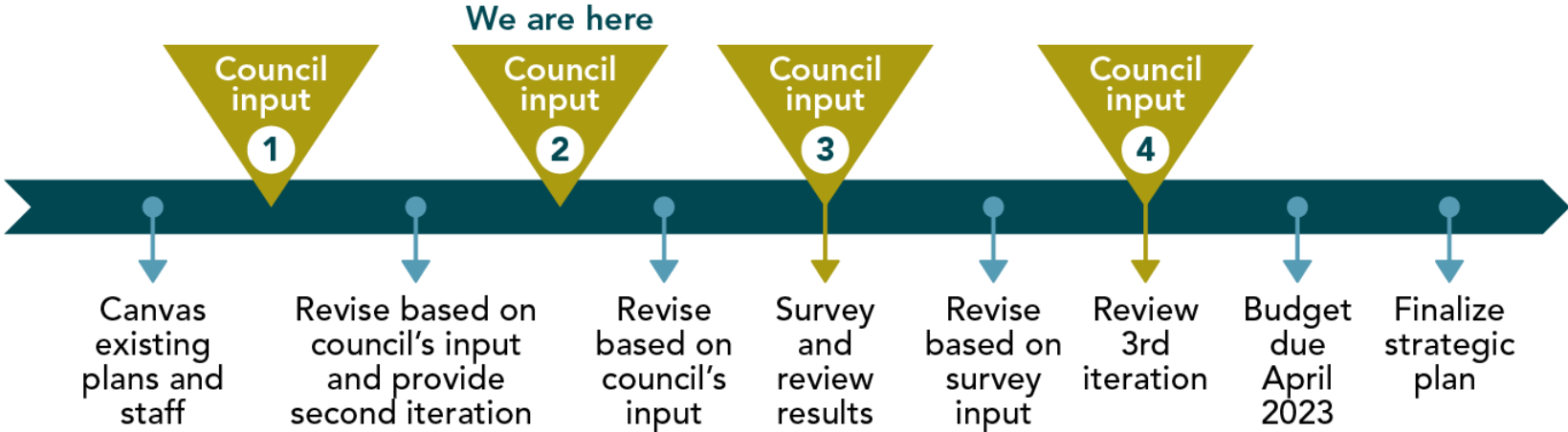


CHANGES SINCE DEC 12

- ✓ More consistency with OCP Action Plan
- ✓ Clearer Council engagement
- ✓ Quality of Life moved in Mission Statement
- ✓ References to indigenous relations, voter engagement and efficiency included
- ✓ Clearer, simpler format and layout with new iconographs, and more consistency around language and terminology (i.e. Goal, Priority, Objective and Action)
- ✓ Identified sources of priorities
- ✓ Identified a technology tool that will assist us in organizing the Corporate Plan as well as tracking and reporting on progress

TIMELINE

The Strategic Planning Process



MISSION:

*WE PROVIDE LEADERSHIP AND
EXEMPLARY SERVICE WHICH
IMPROVES THE COMMUNITY'S
QUALITY OF LIFE BY ADDRESSING
ITS NEEDS TODAY AND TOMORROW*

CONTENT SOURCE COLOUR CODES

- 2019-2022 Corporate Plan
- OCP/OCP Action Plan
- Department Initiative
- Council Feedback
- Staff Forum Feedback
- Strategic Planning Feedback



Goal #1 – Enhance transportation and mobility (OCP Action Plan)

- **Draft Priorities**
- 1a. Address environmental impacts of transit and implement the Transportation Mode Shift (OCP Action Plan and Climate Lens)
- 1b. Enhance motor-vehicle road use and routes by cooperating with stakeholders (OCP Action Plan and Supporting Actions)
- 1c. Coordinate with developers, partners, and other projects to manage the impacts of construction and development activity
- 1d. Address road safety (OCP Action Plan and Supporting Actions)
- 1e. Provide effective transportation in town centres and corridors that connect them (OCP Action Plan and Climate Lens)
- 1f. Ensure job growth is in close proximity to housing growth and transit (PPP) (OCP Action Plan, Climate Lens, Social Equity Lens, and Supporting Actions)
- 1g. Ensure community hubs are within easy access of every town centre (OCP Action Plan and Climate Lens)



Goal #2 – Address the community’s housing needs (OCP Action Plan and Social Equity Lens) (OCP 2030 target housing mix of 55% detached, 45% attached units, 75%-90% of new residential units located in 4 key centres within the Network of Centres)

- **Draft Priorities**

- 2a. Provide housing options, including rental, supportive, and affordable housing (PPP) (OCP Action Plan and Social Equity Lens)
- 2b. Provide student housing to support local higher education institutions
- 2c. Provide senior housing that matches the needs of residents (OCP Action Plan and Social Equity Lens)
- 2d. Address homelessness (OCP Action Plan)
- 2e. Offer housing options for young adults and young families (OCP Action Plan and Social Equity Lens)
- 2f. Ensure new and existing housing is low-carbon and sustainable (OCP Action Plan, Climate Lens and Social Equity Lens)



Goal #3 – Achieve a balanced and fair economy (OCP Action Plan)

- **Draft Priorities**
- 3a. Advocate for fairness in taxation and fees (OCP Action Plan and Supporting Actions)
- 3b. Explore and leverage funding opportunities to achieve community improvements (OCP Action Plan and Implementation & Monitoring)
- 3c. Pursue employment and economic opportunities with attention paid to local impact (OCP Action Plan - 2030 Target 36,000 total jobs in the District)
- 3d. Respond to local business needs (OCP Action Plan)



Goal #4 – Lead in climate emergency action and environmental management - OCP Action Plan (2030 Target integrated stormwater management plans and implementation on all urbanized watersheds)

- **Draft Priorities**
- 4a. Protect and enhance the environment through management programs and policy (PPP) (OCP Action Plan and Climate Lens)
- 4b. Strengthen the resiliency and biodiversity of natural and built environments (OCP Action Plan and Climate Lens)
- 4c. Engage community to reduce impact (OCP Action Plan)
- 4d. Pursue low carbon buildings (OCP Action Plan and Climate Lens)
- 4e. Pursue funding opportunities to support environmental initiatives (OCP Action Plan – Implementation and Monitoring)



Goal #5 – Foster community wellbeing, culture, and safety - OCP Action Plan

- **Draft Priorities**
- 5a. Provide childcare options while maintaining quality, and affordability (OCP Action Plan)
- 5b. Deliver relevant and high-quality museum and library programming (MONOVA – Operating) (OCP Action Plan)
- 5c. Explore opportunities for arts and culture (OCP Action Plan)
- 5d. Enhance recreation facilities and outdoor recreation (OCP Action Plan and Climate Lens) (2030 target increase park, open space, and/or trails in growth centres and continue to exceed minimum standard of 2 ha for community and neighbourhood park/1000 District wide)
- 5e. Further equity, diversity and inclusion (Corporate – Operating) (NVRC – Operating) (OCP Action Plan)
- 5f. Pursue reconciliation and establish mutually beneficial relationships with First Nations (Corporate – Operating) (NVRC – Operating) (NVDPL – operating) (OCP Action Plan)
- 5g. Enhance emergency services (OCP)
- 5h. Enhance sustainable local food systems (OCP)



Goal #6 – Foster a resilient organization (OCP Action Plan – Supporting Actions)

Draft Priorities

- 6a. Continually enhance community engagement and services (Corporate – Operating) (OCP Action Plan and Social Equity Lens)
- 6b. Foster an engaged public service (Corporate - Operating) (Fire) (MONOVA – operating) (NVRC – Operating)
- 6c. Provide strong governance (Corporate – Operating) (MONOVA – Operating)
- 6d. Enhance digital infrastructure and systems (MONOVA – Operating and capital)

THE STEPS IN THE JOURNEY

- Agree on the Mission
 - Agree on the Main Goals
 - Agree on the Primary Priorities
 - Determine the relative support for and importance of the Priorities
 - Work out the what, why, how, desired outcomes and approximate timelines, taking into consideration existing workload, the budget cycle and any dependencies on partners
 - Develop an approach to measuring and reporting on progress (this includes methodology, audience and frequency)

QUESTIONS & COMMENTS

- Is there general support for the Mission and 6 Goals suggested?
- Is there general support for the methodology and timelines proposed?
- Is there general support for the priorities as presented?
- Do you have any additional priorities, specific changes you would like to see made, new initiatives started or issues you would like to see addressed in this term?