AGENDA
COUNCIL WORKSHOP

Monday, April 19, 2021
7:00 p.m.
Watch at https://dnvorg.zoom.us/j/65345321120

Council Members:
Mayor Mike Little
Councillor Jordan Back
Councillor Mathew Bond
Councillor Megan Curren
Councillor Betty Forbes
Councillor Jim Hanson
Councillor Lisa Muri

www.dnv.org
RESOLUTION TO HOLD PUBLIC MEETING WITHOUT THE PUBLIC IN ATTENDANCE

Recommendation:
WHEREAS:

• the Minister of Public Safety and Solicitor General has issued Order M192; and,

• Order M192 requires British Columbia municipalities to use best efforts to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

• the District has assessed its ability to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

• the District has taken into consideration its Covid-19 Safety Plan as required by Worksafe BC; and,

• the District has determined that, at this time, it cannot safely allow members of the public to physically attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act or its Covid-19 Safety Plan;

THEREFORE, this meeting of the Council for the District of North Vancouver is to be held virtually and without members of the public, or Council, being physically present;

AND THAT the principles of openness, transparency, accessibility and accountability are being ensured through:

• Providing an online subscription service for residents to sign up and be apprised of upcoming meetings and the post-meeting availability of meeting minutes and meeting videos;

• Providing advance notice of this meeting in accordance with the Community Charter and advising the public on how they may participate in the meeting by providing public input;
• Providing the availability of the agenda for this meeting on the District’s webpage six days in advance of the meeting;
• The live streaming of this meeting via a link readily available on the District’s webpage;
• Maintaining the thirty minute public input opportunity at each regular meeting and the discretionary public input opportunity at each workshop;
• The ability of the public to provide input on agenda items by full two-way audio and video means;
• Adhering the rules of procedural fairness and acting with respect and courtesy at all times when hearing the public;
• Conducting meetings in a manner that resembles in-person meeting as much as possible;

And reminding the public that they may contact Mayor and Council at any time on any topic via its council@dnv.org email address.

1. ADOPTION OF THE AGENDA

1.1. April 19, 2021 Council Workshop Agenda

Recommendation:
THAT the agenda for the April 19, 2021 Council Workshop is adopted as circulated, including the addition of any items listed in the agenda addendum.

2. ADOPTION OF MINUTES

2.1. February 9, 2021 Council Workshop p. 9-13

Recommendation:
THAT the minutes of the February 9, 2021 Council Workshop are adopted.

2.2. February 16, 2021 Council Workshop p. 15-19

Recommendation:
THAT the minutes of the February 16, 2021 Council Workshop are adopted.

2.3. February 23, 2021 Council Workshop p. 21-24

Recommendation:
THAT the minutes of the February 23, 2021 Council Workshop are adopted.

2.4. March 1, 2021 Council Workshop p. 25-31

Recommendation:
THAT the minutes of the March 1, 2021 Council Workshop are adopted.
3. REPORTS FROM COUNCIL OR STAFF

3.1. Tax Distribution
   File No.
   
   Materials will be circulated by agenda addendum.

4. PUBLIC INPUT

(maximum of ten minutes total)

5. ADJOURNMENT

*Recommendation:*
THAT the April 19, 2021 Council Workshop is adjourned.
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Minutes of the Council Workshop for the District of North Vancouver held at 5:03 p.m. on Tuesday, February 9, 2021. The meeting was held virtually with participants appearing via video and telephone conference.

Present:
Mayor M. Little
Councillor J. Back
Councillor M. Bond
Councillor M. Curren
Councillor B. Forbes
Councillor J. Hanson
Councillor L. Muri

Staff:
Mr. G. Joyce, General Manager – Engineering, Parks & Facilities
Mr. D. Milburn, General Manager – Planning, Properties & Permits
Ms. T. Atva, Manager – Community Planning
Mr. J. Gordon, Manager – Administrative Services
Ms. C. Grafton, Manager – Strategic Communications & Community Relations
Ms. J. Paton, Manager – Development Planning & Engineering
Ms. G. Lanz, Deputy Municipal Clerk
Ms. C. Archer, Confidential Council Clerk
Ms. S. Clarke, Committee Clerk
Ms. S. Ferguson, Committee Clerk
Ms. N. Foth, Planner

Also in Attendance:
Mr. Brian Bydwell, Consultant
Mr. Matt Thomson, Community Housing – Urban Matters

RESOLUTION TO HOLD PUBLIC MEETING WITHOUT THE PUBLIC IN ATTENDANCE

MOVED by Councillor HANSON
SECONDED by Councillor CURREN

WHEREAS:

- the Minister of Public Safety and Solicitor General has issued Order M192; and,

- Order M192 requires British Columbia municipalities to use best efforts to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

- the District has assessed its ability to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,
• the District has taken into consideration its Covid-19 Safety Plan as required by Worksafe BC; and,

• the District has determined that, at this time, it cannot safely allow members of the public to physically attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act or its Covid-19 Safety Plan;

THEREFORE, this meeting of the Council for the District of North Vancouver is to be held virtually and without members of the public, or Council, being physically present;

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• Adhering the rules of procedural fairness and acting with respect and courtesy at all times when hearing the public;

• Conducting meetings in a manner that resembles in-person meeting as much as possible;

And reminding the public that they may contact Mayor and Council at any time on any topic via its council@dnv.org email address.

CARRIED

1. ADOPTION OF THE AGENDA

1.1. February 9, 2021 Council Workshop Agenda
MOVED by Councillor BACK
SECONDED by Councillor CURREN
THAT the agenda for the February 9, 2021 Council Workshop is adopted as circulated.

CARRIED

2. ADOPTION OF MINUTES

2.1. January 18, 2021 Council Workshop

MOVED by Councillor BACK
SECONDED by Councillor CURREN
THAT the minutes of the January 18, 2021 Council Workshop are adopted.

CARRIED

3. REPORTS FROM COUNCIL OR STAFF

File No. 13.6480.35/001.000

Mr. Dan Milburn, General Manager – Planning, Properties & Permits, advised that this Council Workshop is the second of a series and will be focused on Housing and Social Equity.

Councillor BOND left the meeting at 5:05 pm and returned at 5:06 pm.

Ms. Tina Atva, Manager – Community Planning, introduced the consultants and reviewed the project scope.

Mr. Matt Thomson, Community Housing – Urban Matters highlighted progress on the OCP Housing goals to increase the supply of affordable housing units and housing diversity in the District. Mr. Thomson advised that moderate-income households and low-income households experience housing affordability issues. He noted an increase in homelessness across the North Shore and the “missing middle” demographic of those aged 25 to 39.

Mr. Thomson noted the following challenges and proposed actions identified as having the most potential impact:
• Lack of funding from senior levels of government;
• Aging housing stock in the District;
• Lack of affordable housing options are a barrier to attracting and retaining employees;
• Focus on development of Town Centres to reduce vehicle use and the combined cost of transportation and housing; and,
• Investment in affordable housing, including waiving Development Cost Charges (DCC’s).
Mr. Thomson reviewed the impacts of the COVID-19 pandemic on housing, noting residents have experienced job and income losses, housing insecurity, and increased awareness of housing challenges for vulnerable populations. Mr. Thomson noted the following proposed actions to assist vulnerable populations:

- Increased access to housing for those experiencing or are at risk of homelessness;
- Ongoing support for income losses from senior levels of government; and,
- Encourage housing diversity in urban centres, including moderate and medium density options.

Council discussion ensued and the following comments and concerns were noted:

- Expressed concern regarding the protection of existing purpose-built rental units;
- Commented regarding the impact of an increased pace of building on affordability in the District;
- Remarked on qualifications for affordable units and associated issues of overhousing and underhousing based on household composition;
- Commented on the definition of affordable housing;
- Noted that long-term rentals have increased due to the COVID-19 pandemic;
- Expressed concern regarding the use of the words “goals” and “targets” for the estimated future need for housing units;
- Noted that the housing market has changed since the adoption of the OCP in 2011;
- Suggested using alternative housing options, such as motels and short-term rentals to house people experiencing homelessness;
- Expressed concerns regarding affordability of housing in Town Centres;
- Commented on the need to encourage the development of net-zero, passive housing;
- Remarked on the decreasing population of those aged 20 to 40;
- Commented on the impact of the COVID-19 pandemic on demand for single-family and lower-density multi-family homes with private entrances;
- Questioned the perceived safety of single-family homes during a pandemic;
- Commented regarding inclusionary zoning to increase affordable rental units; and,
- Expressed concern regarding the impact of Highest and Best Use Zoning.

Ms. Jen Casorso, Social Health and Well-Being Lead – Urban Matters advised that a social equity lens has been applied to the Targeted OCP Review to understand how different groups are impacted by the OCP. Ms. Casorso noted that those with multiple identities experience compounded impacts. Equity priority groups experience barriers based on attributes such as gender and sexual identity, age, disabilities, mental illness, and substance abuse. Impacts on these groups include lower income, food insecurity, insecure employment and inadequate and unsafe housing due to discrimination.

Ms. Casorso reviewed the social service stakeholder workshop held in December 2020 to receive feedback on the impacts of the COVID-19 pandemic on equity priority groups, noting participation by both providers and service users. It was noted that many service user participants reported experiencing discrimination and exclusion.
Ms. Casorso advised that a social equity lens requires decision-makers to consider how decisions impact everyone and the possibility of unintended consequences. She further noted that integrating equity into municipal processes will require consultation with those affected and consideration of their needs.

Council discussion ensued and the following comments and concerns were noted:

- Encouraged developing a diverse equity priority list that includes those who are not as visible, such as people living in vehicles who are not completely homeless;
- Noted that younger people feel disempowered but want to be included in finding solutions for the future;
- Expressed concern regarding the possible unintended consequences of well-intentioned decisions;
- Commented on the consequences of failing to act on equity issues;
- Noted that not everyone can enjoy public spaces and active transportation networks due to discrimination; and,
- Commended community organizations on their work to make the District more inclusive.

4. PUBLIC INPUT

4.1. Mr. Peter Teevan, 1900 Block Indian River Crescent:

- Commented on the rising cost of single-family houses and townhouses;
- Opined that homes in higher density Town Centres are not in demand;
- Commented on the impact of the COVID-19 pandemic on the real estate market for single-family homes;
- Remarked on the impact of social equity on white men.

5. ADJOURNMENT

MOVED by Councillor MURI
SECONDED by Mayor LITTLE
THAT the February 9, 2021 Council Workshop is adjourned.

CARRIED
(6:57 p.m.)
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DISTRICT OF NORTH VANCOUVER
COUNCIL WORKSHOP

Minutes of the Council Workshop for the District of North Vancouver held at 5:02 p.m. on Tuesday, February 16, 2021. The meeting was held virtually with participants appearing via video and telephone conference.

Present:    Mayor M. Little
            Councillor J. Back
            Councillor M. Bond
            Councillor M. Curren
            Councillor B. Forbes (left at 5:40 p.m.)
            Councillor J. Hanson

Absent:    Councillor L. Muri

Staff:    Mr. D. Stuart, Chief Administrative Officer
         Mr. D. Milburn, General Manager – Planning, Properties & Permits
         Mr. A. Wardell, General Manager – Finance/CFO
         Ms. J. Paton, Assistant General Manager – Development Planning & Engineering
         Ms. T. Atva, Manager – Community Planning
         Mr. R. Danyluk, Manager – Manager – Business Planning and Decision Support
         Mr. J. Gordon, Manager – Administrative Services
         Ms. C. Grafton, Manager – Strategic Communications & Community Relations
         Ms. G. Lanz, Deputy Municipal Clerk
         Ms. S. Dale, Confidential Council Clerk
         Ms. N. Foth, Planner
         Ms. S. Clarke, Committee Clerk

Also in Attendance:    Mr. Brian Bydwell, Consultant
                       Mr. Lieven Callewaert, Consultant

RESOLUTION TO HOLD PUBLIC MEETING WITHOUT THE PUBLIC IN ATTENDANCE

MOVED by Councillor HANSON
SECONDED by Councillor CURREN
WHEREAS:

• the Minister of Public Safety and Solicitor General has issued Order M192; and,

• Order M192 requires British Columbia municipalities to use best efforts to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

• the District has assessed its ability to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,
the District has taken into consideration its Covid-19 Safety Plan as required by Worksafe BC; and,

the District has determined that, at this time, it cannot safely allow members of the public to physically attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act or its Covid-19 Safety Plan;

THEREFORE, this meeting of the Council for the District of North Vancouver is to be held virtually and without members of the public, or Council, being physically present;

AND THAT the principles of openness, transparency, accessibility and accountability are being ensured through:

- Providing an online subscription service for residents to sign up and be apprised of upcoming meetings and the post-meeting availability of meeting minutes and meeting videos;
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- The ability of the public to provide input on agenda items by full two-way audio and video means;
- Adhering the rules of procedural fairness and acting with respect and courtesy at all times when hearing the public;
- Conducting meetings in a manner that resembles in-person meeting as much as possible;

And reminding the public that they may contact Mayor and Council at any time on any topic via its council@dnv.org email address.

CARRIED

1. ADOPTION OF THE AGENDA

1.1. February 16, 2021 Council Workshop Agenda

MOVED by Councillor BACK
SECONDED by Councillor CURREN
THAT the agenda for the February 16, 2021 Council Workshop is adopted as circulated.

CARRIED

2. ADOPTION OF MINUTES

2.1. January 25, 2021 Council Workshop

MOVED by Councillor BACK
SECONDED by Councillor HANSON
THAT the minutes of the January 25, 2021 Council Workshop meeting are adopted.

CARRIED

3. REPORTS FROM COUNCIL OR STAFF

3.1. Targeted OCP Review: Action Plan Workshops

File No. 13.6480.35/001.000

Mr. Dan Milburn, General Manager – Planning, Properties & Permits, advised that the purpose of the workshop is to advance the Targeted OCP Review by having Council review, refine and prioritize a series of potential actions that will inform the draft Action Plan. Mr. Milburn noted that the workshop will be facilitated by a consultant who will help to build a shared understanding, review potential actions and establish priorities.

Ms. Tina Atva, Manager – Community Planning, introduced the consultants and provided a brief overview of the Targeted OCP Review to date. Ms. Atva advised that the goal is to develop a draft Action Plan before Summer 2021 for consideration and to provide a final version of the Action Plan for Council approval by September 2021.

Mr. Lieven Callewaert, Consultant, highlighted Council’s successes to date and encouraged participation in the facilitated activities designed to gather feedback on priorities from the range of potential actions.

Councillor FORBES left the meeting at 5:40 p.m.

Mr. Callewaert posed the following question: By 2030, what will Council have achieved that you will be most proud of?

Council offered the following comments and concerns in response to the question:
- To increase housing options to promote life-long residency;
- To increase access to alternative modes of transportation to reduce dependency on personal vehicles; End of auto-age;
- For someone to say: “I feel welcomed in the district; this is my home”;
- For someone to say: “the district is a place of opportunity”;

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• To change systems to dismantle oppression with a goal of supporting a just, equitable, decarbonized future;
• To have a better understanding of our relationship with the planet and with each other;
• To learn from Indigenous leaders, to work together and reconcile our history;
• To have more nature in our community;
• To do the unimaginable: taking climate action before knowing all the answers;
• To make progress on cycling routes across the District;
• To invest in developing transit and road networks;
• To undertake climate actions;
• Proud of our preservation of green space;
• Proud of our financial responsibility;
• Taken steps towards reconciliation;
• More diversity represented on District Council;
• To have a more inclusive and diverse community;
• To create zoning to preserve employment lands to create local work opportunities;
• Greater diversity of housing, beyond single-family homes;
• Welcome new people to the community;
• The District is known as a welcoming place for businesses particularly new and small businesses;
• Proud for achieving the Community Energy Emissions Plan (CEEP) Green House Gas (GHG) reduction targets; and,
• Proud for creating more active transportation options.

Mr. Callewaert posed the following question: What did you hear in your colleagues’ aspirations that resonated with you?

Council provided the following comments in response to the question:
• Change is needed;
• Welcome business and innovation;
• Healthier, safer neighbourhoods;
• Neighbourhoods with needs locally met nearby;
• Transformation at incremental pace;
• More housing diversity;
• Many areas of agreement regarding social, jobs, housing and reconciliation;
• Consider single-family areas with need for diversity;
• Diversity and inclusion;
• Ending reliance on personal cars;
• Community of opportunity;
• Partner with First Nations; and,
• Fiscal responsibility.

Ms. Nicole Foth, Planner, advised that staff will provide an online Council feedback form and requested that Council complete the feedback form by end of the day, Wednesday, February 17, 2021. It was noted that the results from the feedback form will be reported in aggregate at the next OCP workshop scheduled for Tuesday, February 23, 2021.
4. ADJOURNMENT

MOVED by Mayor LITTLE
SECONDED by Councillor HANSON
THAT the February 16, 2021 Council Workshop is adjourned.

CARRIED
Absent for Vote: Councillor FORBES
(7:13 p.m.)
DISTRICT OF NORTH VANCOUVER
COUNCIL WORKSHOP

Minutes of the Council Workshop for the District of North Vancouver held at 5:04 p.m. on Tuesday, February 23, 2021. The meeting was held virtually with participants appearing via video and telephone conference.

Present:  Mayor M. Little
          Councillor J. Back
          Councillor M. Bond
          Councillor M. Curren
          Councillor B. Forbes
          Councillor J. Hanson
          Councillor L. Muri

Staff:    Mr. D. Stuart, Chief Administrative Officer
          Mr. D. Milburn, General Manager – Planning, Properties & Permits
          Ms. J. Paton, Assistant General Manager – Development Planning & Engineering
          Ms. T. Atva, Manager – Community Planning
          Mr. J. Gordon, Manager – Administrative Services
          Ms. C. Grafton, Manager – Strategic Communications & Community Relations
          Ms. G. Lanz, Deputy Municipal Clerk
          Ms. S. Dale, Confidential Council Clerk
          Ms. C. Grafton, Manager – Strategic Communications & Community Relations
          Ms. S. Dale, Confidential Council Clerk
          Ms. N. Foth, Planner
          Ms. S. Ferguson, Committee Clerk

Also in Attendance:  Mr. Brian Bydwell, Consultant
                     Mr. Lieven Callewaert, Consultant

RESOLUTION TO HOLD PUBLIC MEETING WITHOUT THE PUBLIC IN ATTENDANCE

MOVED by Councillor HANSON
SECONDED by Councillor BACK
WHEREAS:

• the Minister of Public Safety and Solicitor General has issued Order M192; and,

• Order M192 requires British Columbia municipalities to use best efforts to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

• the District has assessed its ability to allow members of the public to attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act and Public Health Officer orders; and,

• the District has taken into consideration its Covid-19 Safety Plan as required by Worksafe BC; and,
- the District has determined that, at this time, it cannot safely allow members of the public to physically attend open meetings of council in a manner that is consistent with the applicable requirements or recommendations of the Public Health Act or its Covid-19 Safety Plan;

THEREFORE, this meeting of the Council for the District of North Vancouver is to be held virtually and without members of the public, or Council, being physically present;

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And reminding the public that they may contact Mayor and Council at any time on any topic via its council@dnv.org email address.

CARRIED

1. ADOPTION OF THE AGENDA

1.1. February 23, 2021 Council Workshop Agenda

MOVED by Councillor CURREN
SECOND by Councillor BACK
THAT the agenda for the February 23, 2021 Council Workshop is adopted as circulated.

CARRIED
2. ADOPTION OF MINUTES

Nil

3. REPORTS FROM COUNCIL OR STAFF

3.1. Targeted OCP Review: Action Plan Workshop #4

File No. 13.6480.35/001.000

Mr. Dan Milburn, General Manager – Planning, Properties & Permits, advised that the purpose of the workshop is to advance the Targeted OCP Review by having Council review, refine and prioritize a series of potential actions that will inform the draft Action Plan. Mr. Milburn noted that the workshop will be facilitated by a consultant who will help to build a shared understanding, review potential actions and establish priorities.

Ms. Tina Atva, Manager – Community Planning, introduced the consultants and provided a brief overview of the Targeted OCP Review to date. Ms. Atva advised that the goal is to develop a draft Action Plan before Summer 2021 for consideration and to provide a final version of the Action Plan for Council approval by September 2021.

Mr. Lieven Callewaert, Consultant, reviewed a shortlist of potential actions that reflect Council’s ambition and priorities which will inform development of the Action Plan highlighting the following:

- Transportation: Complete walking and cycling connections;
- Housing: Incentivize social and supportive housing projects;
- Economy and Employment Lands: Get key transportation networks moving better; and, Advocate for Provincial assessment review and tax reform;
- Climate Emergency: Achieve low carbon, compact and complete Town and Village Centres; and, Create and apply a climate equity lens to District decision-making; and,
- Social Equity: Strive for a more inclusive and equitable community.

In response to a question from the consultant, the majority of Council agreed that the actions identified help to address the key issues in the Official Community Plan and directed staff to engage the community on this working action list.

Staff advised that after the workshop series, broad community engagement will be undertaken on Council’s prioritized action list that will inform the draft Action Plan.

4. ADJOURNMENT

MOVED by Councillor MURI
SECONDED by Councillor BACK
THAT the February 23, 2021 Council Workshop is adjourned.

CARRIED
(7:18 p.m.)
Minutes of the Council Workshop for the District of North Vancouver held at 7:01 p.m. on Monday, March 1, 2021. The meeting was held virtually with participants appearing via video and telephone conference.

Present: Mayor M. Little  
Councillor J. Back  
Councillor M. Bond  
Councillor M. Curren  
Councillor B. Forbes  
Councillor J. Hanson  
Councillor L. Muri

Staff: Mr. D. Stuart, Chief Administrative Officer  
Mr. G. Joyce, General Manager – Engineering, Parks & Facilities  
Mr. D. Milburn, General Manager – Planning, Properties & Permits  
Mr. A. Wardell, General Manager – Finance/CFO  
Mr. R. Danyluk, Manager – Business Planning and Decision Support  
Mr. J. Gordon, Manager – Administrative Services  
Ms. G. Lanz, Deputy Municipal Clerk  
Ms. C. Archer, Confidential Council Clerk  
Ms. S. Clarke, Committee Clerk

RESOLUTION TO HOLD PUBLIC MEETING WITHOUT THE PUBLIC IN ATTENDANCE

MOVED by Councillor CURREN  
SECONDED by Councillor BOND

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And reminding the public that they may contact Mayor and Council at any time on any topic via its council@dnv.org email address.

CARRIED

1. ADOPTION OF THE AGENDA

1.1. March 1, 2021 Council Workshop Agenda

MOVED by Councillor BACK  
SECONDED by Councillor BOND  
THAT the agenda for the March 1, 2021 Council Workshop is adopted as circulated.

CARRIED
2. **ADOPTION OF MINUTES**

2.1. February 1, 2021 Council Workshop

MOVED by Councillor BOND  
SECONDED by Councillor BACK  
THAT the minutes of the February 1, 2021 Council Workshop are adopted.  
CARRIED

3. **REPORTS FROM COUNCIL OR STAFF**

3.1. Financial Plan Deliberations  
File No.

Mayor Little introduced the Financial Plan Council Workshop, noting that the proposed three percent property tax increase is among the lowest in the region and is the lowest of the North Shore municipalities.

Mr. Rick Danyluk, Manager – Business Planning and Decision Support, provided an overview of the draft Financial Plan process, noting that:

- Investments included in the Financial Plan reflect Council priorities;
- Critical investments in infrastructure are included in the Financial Plan;
- Adjustments have been made in response to the impacts of the COVID-19 pandemic;
- The District’s approach to financial planning maintains stable and competitive property tax increases over the long-term and responsible use of taxpayer dollars;
- The property tax increases in most municipalities will be higher than the three percent overall increase proposed in the draft Financial Plan;
- Staff are continuing to improve communication strategies to convey information to the public regarding District services and the Financial Plan process; and,
- Staff are continuing to advocate for tax reform and a review of assessment practices with the Provincial Government.

Mr. Danyluk reviewed highlights of the draft Financial Plan, including:

- Investments in active transportation projects, road safety and capacity;
- Affordable housing projects and a new staff position to support the District’s housing objectives;
- Additional child care spaces to be included at the future community centre in the Lynn Creek Town Centre;
- A new Climate Action, Natural Systems and Biodiversity Department to support sustainability and reduction of carbon emissions; and,
- Ongoing projects supporting community safety, health and resiliency.

Mr. Danyluk provided a summary of public input received by staff, noting most aligned with Council priorities, including housing, affordability, active transportation and addressing the climate emergency. Mr. Danyluk noted upcoming Council Workshops will be held on specific topics of interest such as facilities, transportation and District finances.
Mr. Danyluk reviewed the proposed timeline for adoption of the Financial Plan, consideration of the distribution of property taxes and the Annual Report. Mr. Danyluk noted the Annual Report will include a new schedule to show how funds received in 2020 through the COVID-19 Safe Restart Grant from the Province of BC were used.

Council discussion ensued and the following comments and concerns were noted:

- Commended staff for their work on the draft Financial Plan;
- Commented on the variety of public input received;
- Acknowledged the proposed three percent property tax increase is lower than many other municipalities;
- Expressed support for the proposed three percent property tax increase with one percent allocated to asset renewal;
- Expressed concern regarding future increases to user fees set by Metro Vancouver;
- Commented on the costs associated with tertiary treatment at regional waste water treatment plants and expressed support for the environmental benefits;
- Further commented on the cost savings of building tertiary treatment during original construction rather than retrofitting and upgrading the North Shore Wastewater Treatment Plant in the future;
- Commented on the need to have Development Cost Charges (DCC’s) to finance water infrastructure at the regional level;
- Expressed support for investing in active transportation networks and affordable housing;
- Commented on the alternative modes of transportation goals in the Official Community Plan and noted carbon reduction goals may not be met;
- Commented on the new Planner position to be dedicated to affordable housing initiatives and projects;
- Recommended increasing funding to non-profit organizations through community grants;
- Commented on District staff having met with community associations to discuss the Financial Plan; and,
- Recommended that staff ensure reports are easily comparable between years.

In response to a question from Council, Mr. Danyluk advised that the COVID-19 Safe Startup Grant from the Province may only be used for specific purposes such as incremental costs related to the pandemic and revenue losses.

In response to a question from Council, Mr. Danyluk advised that the property tax increase was not reduced from three percent to two percent for 2021. He noted that some costs are rising more than two percent such as protective services and overall construction costs, and that the District’s commitment to keep pace with infrastructure renewal has already been delayed a full year. He further noted that delaying infrastructure repair and replacement would require even higher property tax increases in the future.

Council discussion continued and the following comments and concerns were noted:
• Commented on a past zero percent property tax increase and the associated long-term financial issues;
• Commented on the household impact of regional DCC’s and tax requisition; and,
• Noted that Council determines the fees charged for services.

In response to a question from Council, staff provided clarification on resident parking rules and associated fees, noting that the fees recover the costs of program administration.

Council discussion continued and the following comments and concerns were noted:
• Noted that a three percent property tax increase averages $71 per property in the District and that the asset renewal portion of the increase is $24 per year for the average homeowner;
• Commented on carbon emission reductions and the future carbon budget;
• Remarked on the negative health impacts of traffic congestion and recommended supporting alternative modes of transportation;
• Commented on cost recovery for different departments;
• Advised that programs to provide food to school-aged children are seeing increased use;
• Noted that food waste is a significant source of carbon emissions and that transportation to Pemberton for disposal is not sustainable;
• Commented on the use of parks and trails during the COVID-19 pandemic and opined that increased use will continue post-pandemic;
• Recommended increased investment in park and trail maintenance to mitigate the increased environmental impact from growing use;
• Commented on the District’s asset management and renewal practices, noting that steady investment and ongoing work avoids higher costs later and that the District is considered an industry leader;
• Noted that reserves help keep taxation levels steady;
• Expressed concern about the impact on Reserve Fund levels due to the reduction or elimination of building permit fees, Community Amenity Contributions and DCC’s for affordable housing developments;
• Requested more information on expenses associated with the COVID-19 pandemic; and,
• Noted that the District’s geography and predominantly single-family housing form increase servicing costs.

In response to a question from Council, Mr. Danyluk advised that staff will report on the condition of District assets, including facilities, at an upcoming workshop.

In response to a question from Council, Mr. Danyluk advised that the Reserve Funds Bylaw established reserve funds and purposes. Mr. Danyluk further advised that the Finance and Audit Standing Committee has been discussing setting asset reserves at specific levels and that staff will be returning proposed minimums and maximums for reserve funds to the committee for consideration.

In response to a question from Council, Mr. Danyluk advised that managing growth and growth-related projects may require bridge financing due to the timing of the
collection of funds. Mr. Danyluk advised that most District taxpayers are not financially impacted by the costs of new development as infrastructure costs are funded by other means. Other funding sources include senior levels of government and developer contributions. He noted that the purpose of reserve funds for asset management are for the costs of maintaining existing infrastructure.

Council discussion continued and the following comments and concerns were noted:

- Commented on the shortage of skilled child care workers and the need for more support in addition to dedicated space to improve access child care;
- Noted that major upgrades to highway interchanges currently in progress or planned will improve active transportation connections;
- Advised that Metro Vancouver is in the process of creating an asset management plan;
- Recommended coordinating park management with the other municipalities and park jurisdictions on the North Shore;
- Requested natural asset management be included in future financial plans; and,
- Commented on the District’s digital transformation strategy and associated costs.

In response to a question from Council, staff advised that the City and District are each responsible for the capital costs of recreational facilities located in each municipality and operational costs are determined by cost sharing agreements.

In response to a question from Council, Mr. Danyluk clarified that the proposed date of adoption for the Financial Plan Bylaw is possible on March 29th due to powers under Ministerial Orders.

MOVED by Councillor HANSON
SECONDED by Councillor BACK

THAT the February 26, 2021 report of the Manager – Business Planning and Decision Support entitled Financial Plan – Public Input is received for information;

AND THAT Staff are directed to prepare the 2021 to 2025 Financial Plan bylaws.

CARRIED

4. PUBLIC INPUT:

4.1. Mr. Corrie Kost, District Resident:
- Expressed disappointment that few members of the public were watching the live stream of the Council Workshop;
- Commented on the proposed schedule for adoption of budget and taxation-related bylaws;
- Opined that older residents are less likely to use active modes of transportation; and,
- Commented on the DNV.org search function.
4.2. **Mr. Cooper Quinn, District Resident:**
- Advised that his comments are on behalf of the North Shore Mountain Bike Association (NSMBA);
- Thanked District staff for their assistance with trails budget questions;
- Commented on the value of outdoor spaces to physical and mental health;
- Advocated for increased funding to address the increased level of trail use and maintenance for safety and sustainability;
- Opined that increased trail use will continue after the COVID-19 pandemic has ended; and.
- Clarified that NSMBA receives $100,000 for trail work on Fromme Mountain only and does not receive funding for administration costs or vehicles.

5. **ADJOURNMENT**

**MOVED by Councillor MURI**
**SECONDED by Councillor BACK**
THAT the March 1, 2021 Council Workshop is adjourned.

CARRIED
(9:04 p.m.)

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Mayor                                      Municipal Clerk
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Tax Distribution

Materials to be circulated via agenda addendum.