2018 Tax Distribution

Workshop

April 16, 2018

Outline

- 1. Current Tax Strategy Recap & Impacts
- 2. Market Normalization
- 3. Tax Distribution Considerations
- 4. Next Steps

Tax Competitiveness Strategy

- Harmonizing tax rates with either:
 - the average for the region or
 - the capped rate (if applicable)
- Use new investments as the tool to reduce Heavy Industry tax rate
- Shifting taxes between classes where the tax base for a property class is too small to be corrected by new investments alone

Tax Strategy Impacts

- Tax Strategy overrides budget principles of "infrastructure renewal" and "development pays for development"
- Non-capped heavy industrial properties have been primary beneficiaries of Council's tax strategy
 - \$9.6m lower
 - Average \$1.9m annually lower
 - Tax rate reduced from \$49.86 (2007) to \$28.41 (2017) per \$1,000 of assessed value

Tax Distribution Competitiveness Recap

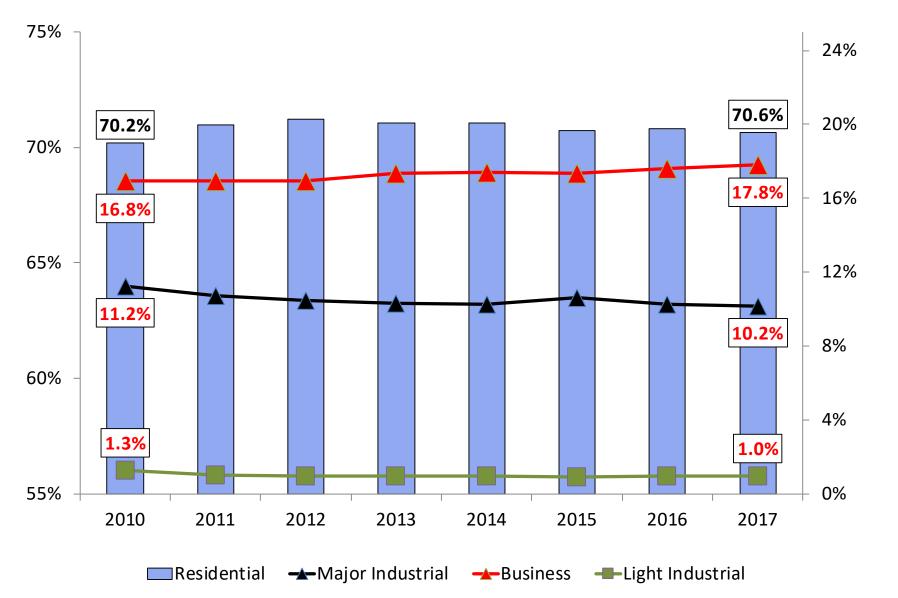
| | 2010 to 2017 | 2010 to 2017 | 2018 |
|-------------------------------|-----------------|--------------|-------|
| | <u>2017</u> | <u> 2017</u> | 2010 |
| Heavy Industry - Non-capped | -22.77% | -2.85% | TBD |
| Major Industry Capped \$27.50 | -12.83% | -1.60% | 2.64% |
| Major Industry Capped \$22.50 | -109.46% | -13.68% | 0.00% |
| Light Industry | -24.08% | -3.42% | 3.00% |
| Residential | 22.21% | 2.78% | 3.00% |
| Business | 21.00% | 2.63% | 3.00% |
| | | | |
| Operations | | 1.69% | 2.00% |
| Infrastructure Renewal | _ | 1.00% | 1.00% |
| | _ | 2.69% | 3.00% |
| | = | | |

Cumulativa Avaraga

History - % Share of Tax Burden

Residential Class (Bar Graph)

Business Classes (Line Graphs)



2018 Heavy Industry Market Normalized

- Non-capped Assessed Values up 109% to \$412m (2017 -\$197m)
 - Land up 179%
 - Improvements are depreciating
- Tax Strategy target rate of \$27.50 per \$1,000 achievable
 - Matches Ports Property Tax Act rate set by Province
 - Competitive with heavy industry tax rates for other Metro municipalities (2018 survey = \$30.98 per \$1,000)
 - Market Correction normalizes property taxes by \$5.6m

Heavy Industry Risk - \$6.9 M

- At \$27.50 risk mitigated by \$5.6M
 - 2018 = 100% under appeal = potential tax loss Est \$2.5M
 - 2013 to 2017 tax appeals = \$3.4M
 - Fibreco legal action \$994k
- Lower than \$27.50?
 - 3% = \$17.03 = limited risk management via residents/business
 - + add \$1.3M loss under PPTA as land values frozen

Other Distribution Considerations

- Residential, Business and other property classes stable
 - Residential assessed values:
 - SFH 2018 values stable 2.4% inc. / Strata up 12%
 - Business assessed values:
 - 2018 up 30% = catch up to residents over last 3 years = +- 3% difference
- Tax Shifts at Council's discretion

Option A -3% + HI at \$27.50

| _ | 2018 | | | 2017 | | | | - |
|---------------------|---------------------------|----|-----------------|------|----------------------------|----|---------------------------|----------------|
| | Levy % <u>Increase</u> | • | jected Rates | Di | strict Tax <u>Rates</u> | | egional <u>/erages</u> | |
| Residential | 3.00% | \$ | 1.59 | \$ | 1.61 | \$ | 2.15 | |
| Heavy Industry - NC | 102.34% | | 27.50 | | 28.41 | | 32.69 | 2018 @ \$30.98 |
| Light Industry | 3.00% | | 7.72 | | 10.45 | | 10.49 | |
| Business | 3.00% | | 5.60 | | 7.07 | | 7.39 | |

- Class 4 @ one tax rate of \$27.50 strategy objective met
- HI Taxes normalized = \$5.6 M = tax risk management
- No tax shift considered between classes

Option B -3% + HI at \$28.41

| _ | 20 | 18 | 20 | | |
|---------------------|--------------------|------------------------|------------------------------|-----------------------------|----------------|
| | Levy % Increase | Projected Tax Rates | District Tax <u>Rates</u> | Regional <u>Averages</u> | |
| Residential | 3.00% | \$ 1.59 | \$ 1.61 | \$ 2.15 | |
| Heavy Industry - NC | 109.02% | 28.41 | 28.41 | 32.69 | 2018 @ \$30.98 |
| Light Industry | 3.00% | 7.72 | 10.45 | 10.49 | |
| Business | 3.00% | 5.60 | 7.07 | 7.39 | |

- All tax rates continue below the regional averages
- HI Taxes = \$5.9 M = tax risk management
- No tax shift considered between classes

Option C - 3% + HI at \$17.03

| _ | 2018 | | 20 1 | 17 | |
|-------------------------|----------------------------------|---------------------|-----------------------|-----------------------------|----------------|
| | Levy % Increase / Decrease | Projected Tax Rates | District Tax Rates | Regional <u>Averages</u> | |
| Residential | 3.00% | \$ 1.59 | \$ 1.61 | \$ 2.15 | |
| Heavy Industry - NC | 25.28% | 17.03 | 28.41 | 32.69 | 2040 0 620 00 |
| Heavy Industry - Capped | -36.43% | 17.03 | 27.50 | 27.50 | 2018 @ \$30.98 |
| Light Industry | 3.00% | 7.72 | 10.45 | 10.49 | |
| Business | 3.00% | 5.60 | 7.07 | 7.39 | |

- HI rate = break even due to \$1.3M loss on HI Capped
- Tax Loss risk to DNV remains at \$6.9M
- No tax shift considered between classes

Tax Strategy Recommendation

- Continue tax strategy = target met @ \$27.50
- Matches tax rate set by the Province
- BCA assessed values @ Market = taxes normalized
- Focus first on tax loss risk; then budget principles re: "infrastructure renewal" and "development pays for development".

Recommendation:

"THAT staff be directed to prepare the 2018 Tax Rates Bylaw".

Discussion