



Planning environment



"Community change requires a multi-year response"



Planning environment

- Prioritization framework
- Organizational reality
- Focus on major and new capital
- Macro economic conditions
- Early budget approval



Managed within the plan

- Development pays for development
- Organization changes
- Major projects
- Debt financing considerations
- Utility adjustments



Assumptions

- 2% inflation, 1% capital
- Growth related service impacts are funded
- Annual refresh of capital plan
- Exploring new ways for revenue to keep pace
- Tax revenue outside centres increasing
- Some savings on shared services
- Reserves will be tested over next 5 years
- Senior government changes



Financial Impact

Tax Levy (Avg. Home) Utilities (SF)

2018		2017	
%	\$	%	\$
3%	64	3%	62
4%	65	1%	15
	129	·	77



Schedule

- Outlook October 2nd
- Service Plan Updates mid Oct to late Nov
- Utility Rates & Fees and Charges Nov 20
- Finance & Audit Committee update Nov 21
- Development Fees Nov 21
- Financial Plan Amendment Dec 4
- Draft Workbook Introduction Dec 11
- Budget Deliberations Jan 2018



Discussion