2016 Tax Distribution Workshop

Complete the Financial Planning Cycle

- Determine Revenue Requirement to Balance the Budget
 - Tax Levy Increase
 - Financial Plan Bylaw
- Decide Distribution of Tax Rate Increase
 - ■Set the tax rate
 - □ Tax Rate Bylaw

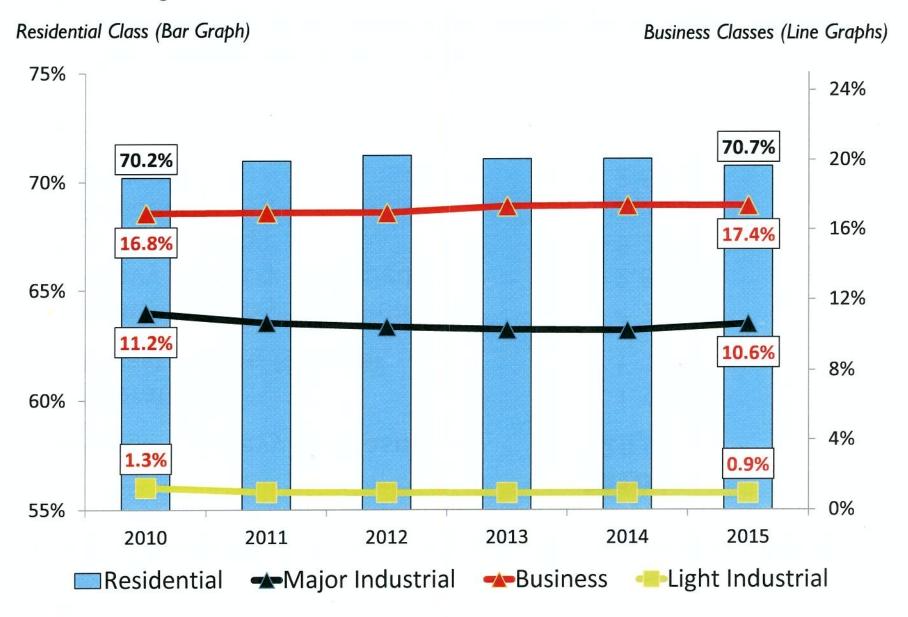
Outline

- 1. Tax Strategy Recap
- 2. Understanding the Tax History
 - > % Share
 - > % Allocation
 - > Tax Rate
- 3. Tax Distribution Recommendation
- 4. Final Comments

Tax Competitiveness Strategy Recap

- Harmonizing tax rates with either:
 - the average for the region or
 - the capped rate (if applicable)
- Use New Investments as the tool to reduce Heavy Industry tax rate
- Shifting taxes between classes where the tax base for a property class is too small to be corrected by New Investments alone

History - % Share of Tax Burden



Tax Distribution Competitiveness Recap

Average Tax Levy Increases	2010 to 2015
Operations	1.58%
Infrastructure Renewal	1.00%
Heavy Industry - Non-capped	-4.21%
Heavy Industry - Capped	-2.81%
Light Industry	-5.25%
Residential	2.70%
Business	2.50%

- Total Average over time = 2.58%
- Minor strategy shifts between tax classes per strategy = variation

2016 Assessment Change Heavy Industry (Non-Capped)

(in Millions)	Market <u>Change</u>		New Construction		Net <u>Increase</u>	
2016 Changes	_\$_	4.8	\$	9.8	\$	14.6
By Company						
Seaspan	\$	1.2	\$	7.8	\$	9.0
Canexus		2.0		1.9		3.9
Newalta		0.5		0.1		0.6
Other	(/ 	1.1		0.0		1.1
	\$	4.8	\$	9.8	\$	14.6

2016 Heavy Industry Taxation Risks

- Heavy Industry
 - Fibreco (Capped)
 - Seaspan (Non-Capped)
- Light Industry
 - Fibreco

History - Tax Rates

	2010	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	Regional Avgs
Residential	\$2.60	\$2.47	\$2.36	\$2.37	\$2.44	\$2.37	\$ 2.94
Major Industry - NC	44.39	42.49	41.17	36.77	29.33	30.97	30.12
Light Industry	22.58	21.72	19.53	10.91	11.12	11.88	11.61
Business	8.63	8.84	8.54	8.60	8.49	8.28	8.58

Tax Competitiveness Strategy Recap

Average Tax Levy Increases	2010 to <u>2015</u>	<u>2016</u>
Operations Infrastructure Renewal	1.58% 1.00%	2.00% 1.00%
Heavy Industry - Non-capped Heavy Industry - Capped	-4.21% -2.81% -5.25%	-5.64% 0.00% 3.00%
Light Industry Residential Business	2.70% 2.50%	3.00% 3.00% 3.00%

2016 Tax Levy Allocation @ 3%

Tax Levy @ 3% - even distribution

i i	2016						
	Di	2015 strict Tax <u>Rates</u>	Levy % Increase			2015 Regional Averages	
Residential	\$	2.37	3.00%	\$ 2.11	\$	2.94	
Heavy Industry - NC		30.97	-5.64%	28.41		30.12	
Light Industry		11.88	3.00%	12.14		11.61	
Business		8.28	3.00%	8.15		8.58	

Final Comments

- Tax competitiveness Strategy benefits
- Larger Classes are investing
- Tax appeal risks provided for
- All property classes are below or close to Average

Recommendation is to stay with current policy

Recommendation:

"THAT staff be directed to prepare the 2016 Tax Rates Bylaw".

▶ The end